

More Agile

More Connected

More Impactful

More Sustainable

TRANSFORMATION 2030

# TRANSFORMATION 2030

## Building the University of Tomorrow

Two decades into the 21<sup>st</sup> century, having taken stock of our extraordinary growth, uOttawa looks to the future with confidence, ambition and vision, poised to complete our metamorphosis into an illustrious internationally-engaged university.

By 2030 we will have distinguished ourselves as never before: through the excellence of our scholarship and service, by the breadth and boldness of our innovations, and in the active articulation of our unique character. We will be more ambitious, doing more and doing better, and we will differentiate and elevate ourselves by building on our uniquely bilingual character as we explore and enact our global future.

21<sup>st</sup> century students, researchers and faculty – those of today and of tomorrow – demand that we be agile, and so we will seize new opportunities to create, share and discover knowledge, proactively exploring new pedagogies and learning platforms as they emerge.

We will pursue and promote sustainable practices for our planet, our campus, our community and our bottom line. Our collective future depends on our ability to rise to this challenge in every domain of our activity, working to bring positive change not only to our own campus but to the wide world beyond it. We will meet that challenge.

uOttawa enthusiastically commits to deepening and expanding its connections locally, nationally and internationally to ferry resources, expertise and opportunities to and from uOttawa. By 2030 we will matter more to more people, be more valued by more partners, and be recognized for our proactive commitment to making the greatest positive impact that we can on behalf of the people and communities we serve.

We cannot know today what tomorrow's technological, sociopolitical and cultural shifts will require of uOttawa. Yet we can – and we will – be more resilient, fulfilling our collective potential as we respond with integrity and creativity to the demands of our rapidly changing world

uOttawa is rich in history, diversity and capability, yet to fulfill our potential we must increase the unity in our community. We must – and by 2030 we will – become **More Us!**

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How will uOttawa achieve its transformation?

## We will be More Agile

- More accessible and responsive academic programs
- More flexible academic degree requirements
- More support for student and faculty entrepreneurship
- More innovative pedagogical approaches
- More responsive and diverse campus policies, activities and initiatives

## We will be More Connected

- More international students and more international student services
- More regional, national and international partnerships
- More public and private sector partnerships and community engagement
- More visible, durable and tangible commitments to Indigenous peoples
- More advanced and effective administrative and pedagogical technologies driven by a holistic digital vision

## We will be More Impactful

- More support and recognition for leading-edge research that solves real-world problems
- More entrepreneurial initiatives and partnerships to help more people
- More dialogues with more governments to advance evidence-based policies
- More fundraising and endowment revenue to support more ambitious initiatives
- More community engagement to activate our networks and extend our reach

## We will be More Sustainable

- More sustainable and environmentally responsible campus infrastructure and policies
- More support for Ontario français and international Francophonie
- More support for well-being, diversity and employee engagement
- More responsible security and safety planning
- More long-term financial sustainability planning

**Transformation 2030: More Us!**

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